



TOWN OF  
**SAUGUS**  
MASSACHUSETTS

# **Town of Saugus Marijuana Establishment Review Committee Report**

*Review Committee Analysis and Recommendations for Potential  
Adult Use Marijuana Establishments in Town*

**Presented by: Saugus Marijuana Establishment Review Committee**

**July 2023**

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## Introduction

On January 24, 2023, the Town of Saugus (“Town”) issued a Request for Information (“RFI”) to interested parties seeking to operate an Adult Use Marijuana Establishment in the Town of Saugus.

Town Meeting voted in May 2022 to approve a change amending the Town zoning by-laws to allow for Adult Use Marijuana Establishments in Saugus. The state regulations appear to allow for up to three dispensaries to be approved in Saugus. The Attorney General approved the change in November 2022.

The Marijuana Establishment Review Committee was established, as suggested by the Massachusetts Cannabis Control Commission, to create the process and criteria for selecting prospective marijuana businesses and to advise the Town Manager who is responsible for negotiating the Host Community Agreement (HCA).

Interested parties had 30 days to respond to the Town RFI and provide key information, including a cover letter, application of intent, property specifications, a management and operations profile, proposed agreement with the Town, a plan for positive community impact, and proof that they have adhered to all Massachusetts regulations.

The deadline for responses was February 23, 2023, and seven companies completed the RFI within the 30-day deadline: [Bostica](#), [Broadway Cannabis](#), [Northeastcann](#), [Olde World Remedies](#), [Sanctuary Medicinals](#), [Triple M Dispensary](#), and [Uma Flowers](#).

Responses have been evaluated by the Town Marijuana Establishment Review Committee (“Review Committee”), comprised of Town Manager Scott Crabtree, Police Chief Michael Ricciardelli, Fire Chief Michael Newbury, Director of Public Health John Fralick, Procurement Director Michele Wendell, Planning Board member Jeanette Meredith, and Building Commissioner Michael LaVecchia.

The following report provides an overview of the Respondents, information about the review process, an analysis of the Responses and their unique benefits and challenges, and a summary of the Review Committee’s recommendations. The goal of this report is to provide guidance about the Respondents best suited to operate an Adult Use Retail Marijuana Establishment dispensary in the Town of Saugus.

## Review Process

The seven Responses were evaluated by the Marijuana Establishment Review Committee, comprised of Town Manager Scott Crabtree, Police Chief Michael Ricciardelli, Fire Chief Michael Newbury, Director of Public Health John Fralick, Procurement Director Michele Wendell, Planning Board member Jeanette Meredith, and Building Commissioner Michael LaVecchia.

Respondents were asked to submit the following information in their Reports, which was then analyzed by the Review Committee:

1. Cover Letter – Please submit a 1-2-page cover letter summarizing the Respondent’s proposal and indicating why the Respondent should be selected to operate a Marijuana Establishment in the Town.
2. Application of Intent
  - a. Documentation that the entity applying for the Marijuana Establishment license with the CCC (Cannabis Control Commission) is an entity registered to do business in Massachusetts.
  - b. Certificate of good standing issued within the previous 90 days from submission of RFI from the Corporations Division of the Secretary of the Commonwealth.
  - c. A list of all Persons or Entities having Direct or Indirect Control of the Marijuana Establishment, as defined in 935 CMR 500.002., including any entity or individual with a financial, equitable interest and/or passive interest.
  - d. Past or current Financial Statements, and or reports from any business that the applicant may have any financial interest, including passive or otherwise.
  - e. Documentation detailing the amounts and sources of capital resources available to the Respondent from any individual or entity that will be contributing capital or resources for purposes of establishing or operating the Marijuana Establishment.
  - f. Documentation of the proposed address for the Marijuana Establishment and evidence of property interest site control in the form of clear title, an option to purchase, a legally enforceable agreement to give title, or documentation evidencing legal authorization to use the premises, such as a lease or option to lease.
  - g. Evidence that the proposed location complies with applicable buffer zones and zoning requirements in the form of a survey plan, plot plan of any property structures, alteration, improvements or GIS mapping showing the location and all properties and uses within applicable buffers as set forth in the Town’s Zoning Bylaw. Furthermore, delineating distance from any and all residential properties and wetland regulations, including parking access, landscaping, traffic buffer and screening.

- h. Certification that the proposed use, structures, improvements, and alterations will be in compliance with all zoning by-laws, Town By-Laws, and State and Federal Statutes and regulations.
3. Management and Operations Profile –
- a. Timeline for achieving operation of the Marijuana Establishment and evidence the Marijuana Establishment will be ready to operate within the timeline including timeline for any local and state approvals, alterations, improvement or structural buildings.
  - b. Demonstration of Marijuana Establishment’s plan to obtain liability insurance policy.
  - c. Detailed operating policies and procedures from the Marijuana Establishment, including, but not limited to the following (to the extent applicable to the proposed operations):
    - i. Security
    - ii. Personnel policies
    - iii. Prevention of diversion of cannabis to minors or the illicit market
    - iv. Cannabis storage
    - v. Transportation and onsite deliveries both to and from the Marijuana Establishment
    - vi. Delivery to customers
    - vii. Cultivation process and procedures, including evidence of plans for compliance with Cannabis Control Commission best practices for energy use water consumption and pesticide controls
    - viii. Product Manufacturing process and procedures
    - ix. Retail dispensing procedures
    - x. Research process and procedures
    - xi. Testing process and procedures
    - xii. Record keeping and maintenance of financial records
  - d. Qualifications of all Close Associates with managerial or operational control.
  - e. Certification that no Person Having Direct or Indirect Control of the Marijuana Establishment has committed any offense(s) that would result in a Presumptive Negative Suitability Determination under 935 CMR 500.802 Tables B-D.
  - f. Disclosure of ownership interest of any Person Having Direct or Indirect Control of the proposed Marijuana Establishment in any other licensed Marijuana Establishments within the Commonwealth or elsewhere (license pending or otherwise approved).
  - g. Training plans for employees
4. Plan for Positive Community Impact:
- a. Proposed hours of operation
  - b. Proposal for ensuring the protection of public health
  - c. Proposal for full and part-time employment and anticipated benefits packages for employees
  - d. A proposal demonstrating municipal benefits the Marijuana Establishment will provide to the Town, financial or otherwise

- e. Diversity plan to promote equity among minorities, women, veterans, people with disabilities, people of all gender identities and sexual orientation
- f. Plan for environmental sustainability in cultivation, manufacturing, and sourcing of retail products and within the overall operation of the Marijuana Establishment
- g. Status as Economic Empowerment or Social Equity Applicant

A variety of criteria were considered when reviewing the Responses, including the Respondent's proposed location, operations plan, current and prior experience in the Adult Use Retail Marijuana Establishment business, management profile, benefits to the Town, and community impact. As part of the process, the Review Committee received thousands of pages of information to be analyzed and reviewed.

The Review Committee also created a Respondent Evaluation Rubric, which ranks the Respondents on five key categories relates to their response, business model, impact, location, and direct experience.

The Review Committee met regularly as a group, with each Respondent, and participated in site visits when applicable. The Review Committee has spent more than 65 hours as a group – totaling more than 455 individual hours – reviewing the RFIs, conducting research, meeting the Respondents, performing site visits, and listening to presentations.

## Recommendations

The Review Committee would like to thank the Respondents for their interest in this RFI and for the time and resources they have invested in this process. During this process, members of the Review Committee have developed a deeper understanding of the cannabis retail industry, and an appreciation for the passion showcased by the Respondents.

When the Town issued its RFI to interested parties seeking to operate an Adult Use Marijuana Establishment, the goal was to ensure public safety and health by securing a long-term community partner who can responsibly, safely, and successfully operate an Adult Use Marijuana Retail Establishment dispensary in the Town of Saugus – with the least amount of impact to the Town and its residents. The Review Committee weighed a number of factors as it finalized its recommendations.

The Review Committee understands that this is a subjective process. However, each member of the Review Committee prioritized their area of expertise while contributing to the analysis and overall recommendation. In making its final recommendations, the Review Committee prioritized several factors, including but not limited to:

- The overall health and safety of the Town and its residents;
- A Respondent's track record of successfully operating an Adult Use Marijuana Establishment retail dispensary;
- Respondents' ability to adequately address all relevant components of the RFI;
- Respondent presentation and site visit;
- Plan for safety and security;
- A location with minimal impact to the Town and its residents;
- The number of contingencies that could prevent or delay a Respondent from successfully opening and operating its Establishment, including additional Town Meetings, zoning, and/or other Town board and commission approvals.

After Respondent(s) is approved for a special permit, the Review Committee, with the Town Manager, will address and negotiate at least two critical elements of the Responses – the economic benefits to the Town and the Respondent's diversity plan. This will be finalized during the Host Community Agreement process.

As the Review Committee reviewed the information and met with the Respondents, a few concerns became evident. First, a Respondent's prior Adult Use Marijuana Retail Establishment experience and a successful business model demonstrated through an open, operating dispensary was critical. Second, some of the Respondents' proposed locations have significant challenges.

Understanding that it may not be possible to secure the most advantageous company *with* the most suitable location, the Review Committee prioritized current and prior experience with Adult Use Marijuana Retail Establishments. This expertise will help to ensure the best long-term successful community partner for the Town. It also allowed for reasonable

compromises on location, while factoring in the amount of time, contingencies, and additional approvals required to make the location viable.

**After analyzing of all these factors, the Review Committee recommends that two of the Respondents best meet the above criteria.**

**Those Respondents are Uma Flowers and Sanctuary Medicinals.**

Based on a variety of factors, including its location and business expertise, Uma Flowers is the unanimous top choice of the Review Committee. Sanctuary Medicinals is also exceptionally strong and the Review Committee recommends both Respondents so that they can move forward in this process. The other Respondents did not meet the criteria necessary to earn a recommendation from the Review Committee at this time.

More information about the strengths and benefits of Uma Flowers and Sanctuary Medicinals are detailed in the below rubric and in the next section.

The Review Committee would like to thank those who participated in this process and looks forward to continuing to be a resource as needed.

### **Respondent Evaluation Rubric**

When evaluating the Respondents, the Review Committee utilized a rubric to assess five key categories:

**General:** The Respondent's overall Response to the information requested in the RFI, along with elements such as the Respondent's physical space design, and building operations, such as utilities and HVAC.

**Business Model:** The Respondent's business experience, overall management and business operations profile, financial strength, strength of leadership team, and likelihood of success.

**Impact:** The Respondent's potential positive impacts on the Town, such as job creation, hiring practices, drug use prevention programs, and timeline to open. It also includes the Respondent's efforts to mitigate potential negative impacts on the Town, such as through their overall business operations, hours of operation, traffic, design, security measures, and public health measures.

**Location:** The benefits and challenges associated with the Respondent's proposed location.

**Direct Experience:** Knowledge by fully and directly participating in the Adult Use Retail Marijuana Establishment dispensary business.

Each member of the Review Committee assigned points for each category:

Exceptional: 4  
 Acceptable: 2  
 Marginal: 1  
 Deficient: 0

The points awarded by the Review Committee for each category are outlined in the below table.

**Total Points**

Respondent	General	Business Model	Impact	Location	Direct Experience	Total
UMA Flowers	28	28	28	28	28	140
Sanctuary Medicinals	28	26	20	20	24	118
Triple M Ventures	28	26	9	1	28	92
Olde World Remedies	14	10	2	0	9	35
Northeastcann	3	3	9	17	0	32
Bostica	1	3	10	11	1	25
Broadway Cannabis	0	0	0	0	0	0

## Respondent Analysis

The Review Committee has thoroughly reviewed each Response to the RFI. The following is an overview of the analysis of key factors related to location, business operations and experience, and overall impact to the Town.

### **Uma Flowers**

Leadership: Priyanka Patel, Uma Flowers

Founder

Website: <https://www.umaflovers.co/>

Proposed Location: 24 Broadway, Saugus, MA



### **Location**

The proposed dispensary site at 24 Broadway offers a variety of potential benefits. It is located the furthest north on Route 1 near the Lynnfield line (and furthest away from the Malden dispensary already open and operating). The site, a former house that was torn down, now offers an open footprint with all appropriate Town approvals for new construction already in place. The site has been cleared and offers good traffic flow. In addition, the site plan is direct and professionally created, clearly showing parking, exit, and entry. The site, which abuts conservation land, is already zoned appropriately, and does not pose residential or school issues.

### **Response and Business Operations**

The Respondent has an impressive business operation. The family-owned and operated company is minority and women led and run by health professionals who have prior and current Adult Use Retail Marijuana Establishment dispensary experience. The Respondent's presentation was outstanding and showcased a deep understanding of the industry and the retail cannabis business.

Their independent financial footing is also strong, and they do not require outside investors. In addition, the site visit to Uma Flowers in Pepperell was highly professional and showcased a well-run business with ample parking, exemplary security, and organized premises. During the site visit, the Respondent stated that Anthony Cogliano, chairman of the Saugus Board of Selectman, told them a license was already approved for 44 Broadway and the locations are too close to each, therefore, they would have to wait to the next round to apply again or find another location.

The Respondent has also been approved for a grow/cultivation facility in Athol, and once that is finalized, the company will be vertically integrated. In addition, the Respondent has received final approval for a dispensary in the state of New Jersey.

### **Conclusion**

**The Review Committee RECOMMENDS Uma Flowers.** The Respondent demonstrates a deep commitment, expertise, and passion for the cannabis retail industry. The Review

Committee found this Respondent's RFI response, presentation, and site visit the strongest overall from start to finish. The Respondent also benefits from a good location and the ability to custom-build the dispensary from the ground-up. The Respondent appeared to be one of the strongest positioned to open, succeed, and provide minimal or manageable impact to the surrounding neighborhood.

### **Sanctuary Medicinals**

Leadership: Jason Sidman, Sanctuary Medicinals, President and CEO  
Joshua Weaver, Sanctuary Medicinals Chief Financial Officer

Website: <https://sanctuarymed.com/>

Proposed Location: 181 Broadway, Saugus, MA

### **Location**

The proposed premises at 181 Broadway, the site of the former 99 Restaurant, has the most favorable southbound location. The building is up to code and provides easy access for public safety. Moreover, the location has more than an adequate amount of parking. The Salvation Army rehabilitation center next to the proposed premises initially raised some concerns. However, the Review Committee researched other Massachusetts communities that have similar situations. Those communities reported little to no impact from a health and safety standpoint.



# Sanctuary

### **Response and Business Operations**

The Respondent is a well-established, multi-state cannabis company with expertise in the retail and medical cannabis industry. The Respondent has a multi-level cultivation and processing facility in Littleton, along with three medical dispensaries and two adult-use retail dispensaries operating in Massachusetts. The site visit to the medical dispensary in Danvers was professional and well-run. The company is already vertically integrated (vertical integration is a business model where a company controls a product from creation to distribution to retail where they sell to the end-user). Similar to farm to table or seed to sale, the Respondent can grow the cannabis, process, distribute, and sell it to the customer all on their own.

The site visit was outstanding and showcased a professional and well-run operation. The Respondent has the added advantage of being vertically integrated with the ability to control the growth, distribution, and sale of their products. Their experience and expertise in the industry is a significant advantage and on display throughout the presentation and site visit.

### **Conclusion**

**The Review Committee RECOMMENDS Sanctuary Medicinals.** The Respondent's proposed location is advantageous, and its extensive cannabis experience and current vertical integration business model are significant benefits. The Respondent appeared to

be one of the strongest positioned to open, succeed, and provide minimal or manageable impact to the surrounding neighborhood.

### **Triple M Ventures**

Leadership: K. Lianne Ankner, Triple M Co-founder and President  
Lianne Ankner, Triple M President, General Counsel, Compliance Officer

Website: <https://triplemdispensary.com/>

Proposed Location: 1393 Broadway, Saugus, MA

### **Location**

The proposed dispensary site at 1393 Broadway, the current home of All Tune & Lube car repair services, presents extreme challenges due to the location, complexity, and approvals required. The subject parcels are not able to support enough parking for the proposed dispensary under the Town's zoning by-laws.



In addition, it is difficult to access the site off Route 1, raising concerns about access, egress, and the ability of public safety access, and firetrucks to navigate the site. In addition, the site abuts a residential neighborhood and is located very close to Saugus Middle High School.

Because the site currently serves as a vehicle repair shop, it raises questions about the remediation needed to convert the premises into a dispensary.

### **Response and Business Operations**

The Respondent conducts a highly professional business operation. The company currently operates two additional dispensaries in Massachusetts, and the Review Committee visited the Plymouth location. The site visit was outstanding and showcased a professional and well-run operation. The Respondent has the added advantage of being vertically integrated with the ability to control the growth, distribution, and sale of their products. Their experience and expertise in the industry is a significant advantage and on display throughout the presentation and site visit.

### **Conclusion**

The proposed location does not meet the Town's zoning by-laws. In addition, the Respondent did not submit what was required in the RFI related to the planning, approvals, and time required to make the proposed premises at 1393 Broadway a viable site. However, the Review Committee found the Respondent's retail cannabis business experience and operations were professional. The Review Committee is NOT recommending Triple M.

## **Olde World Remedies**

Leadership: Alan Rothenberg, Olde World Remedies President  
Website: <https://oldeworldremedies.com/>  
Proposed Location: 173 Main Street, Saugus, MA



### **Location**

The proposed premises at 173 Main Street, a current exotic car dealership, presents several challenges. The building has a massive amount of square footage and a relatively high rent for the Respondent, which raised concerns regarding the business model. The Respondent's proposed potential uses for the second floor, such as a cannabis café or processing center, are not proposals legally permitted nor being considered as part of this RFI process. The plans for a potential buildout were also sparse on details. In addition, the location is within view of Saugus Middle High School. While the building is well maintained and up to code, access to the site is challenging as it has a Main Street offramp curb cut.

### **Response and Business Operations**

While the Respondent's presentation was professional, the site visit to its retail cannabis dispensary in Lynn raised some concerns with the professionalism of the operation. Poor ventilation also seemed to be an issue, as the smell of marijuana product was strongly present.

### **Conclusion**

The Review Committee has serious concerns about the Respondent's proposed Saugus location and the challenges present during the Lynn site visit. The Review Committee is NOT recommending Olde World Remedies.

## **Northeastcann**

Leadership: Gabriel Ruz, Jr., Northeastcann CEO  
Website: N/A  
Proposed Location: 1529 Broadway, Saugus, MA

### **Location**

The proposed premises at 1529 Broadway, the current Avalon Motel, is adequate, though its proximity to existing cannabis retail businesses – currently operating in Melrose and Malden – is a concern to the Review Committee. Access to the site is difficult, particularly entering and exiting out of the lot due to significant traffic congestion in the immediate area. In addition, the current and future development at the Essex Landing Project has already added significant traffic and roadway layout challenges.

### **Response and Business Operations**

The Respondent's presentation was adequate, and it has the support of investors in and out of state. While the Respondent cites dispensaries it owns in Swansea, as well as a

dispensary, cultivation, and manufacturing facility in Kingston, none of these facilities have yet opened their doors – making a site visit impractical. With no existing retail cannabis location open, the Review Committee found it difficult to adequately determine how the Respondent would run their business. The Respondent submitted language in its cover letter, “currently opening Massachusetts retail locations in Swansea and Kingston,” which the Review Committee felt was misleading. When the Review Committee attempted to set up a site visit, it discovered that they are not open and still in a licensing process in those communities at the time of this report.

### **Conclusion**

The lack of an open retail cannabis business and verifiable cannabis retail experience are a concern to the Review Committee. In addition, the proposed location presents negative impact concerns and challenges. The Review Committee is NOT recommending Northeastcann.

### **Bostica**

Leadership: Jarrod Falite and Ray Falite (founders)  
Jonathan Capano, Bostica Chief Compliance Officer

Website: <https://www.bostica.com/>

Proposed Location: 44 Broadway, Unit A, Saugus, MA

### **Location**

The proposed premises at 44 Broadway, the site of the former Donatello Ristorante and Oye’s Restaurant, raise a few concerns. This includes the site’s close proximity to local residences, and a challenging parking layout. The building also has a large amount of square footage, raising questions about what would need to be done with the second floor to ensure a viable business model.



### **Response and Business Operations**

While the Respondent seems knowledgeable about the Marijuana industry, the Respondent does not currently operate or have adequate experience in Adult Use Marijuana Retail Establishments. The Respondent’s grow/cultivation facility in Lynn is still in the approval process and is not an Adult Use Marijuana Retail Establishment – it is a future grow/cultivation facility. The Review Committee did conduct a site visit to the grow/cultivation facility in Lynn. However, Saugus’ RFI is for an Adult Use Marijuana Retail Establishment.

### **Conclusion**

The Respondent has no retail operational cannabis business experience. While the Respondent has substantial investor financing in the Lynn grow/cultivation facility and it seems promising, the lack of a proven track record and specific details about how its retail cannabis business would operate is a concern to the Review Committee. The Respondent lacked adequate and/or no direct experience in the industry of Adult Use Marijuana Retail Establishment dispensaries. The Review Committee is NOT recommending Bostica.

## **Broadway Cannabis**

Leadership: Geoffrey Reilinger, Broadway Cannabis CEO  
and co-founder

Dr. Elizabeth Reilinger, co-founder

Website: <http://broadwaycannabis.com/>

Proposed Location: 1268 Broadway, Saugus, MA



### **Location**

The proposed premises at 1268 Broadway, the site of the former Out of Asia restaurant, presents significant challenges. The premises are difficult to enter and exit, and the site itself is nearest in proximity to an existing cannabis business already open and operating in Malden and Melrose. In addition, the site is located close to residences and the dispensary would be housed in a basement of a multilevel commercial building. Overall, the site is not up to code and has poor ventilation – ensuring that significant modifications would be needed. The Respondent did not have a suitable site and building plan that was required as part of the RFI.

### **Response and Business Operations**

The Respondent's packet was missing critical information. The presentation focused heavily on the Respondent's personal experience and lacked a sufficient buildout and operations plan. In addition, the Respondent failed to include a realistic budget needed to get the business up and running. A site visit was not possible, as the Respondent previously sold its Boston license – raising potential concerns about the re-sale of this license. The Respondent has never opened and operated an Adult Use Marijuana Retail Establishment. The Respondent sold the license prior to ever opening the dispensary.

### **Conclusion**

The Respondent's proposed location is not ideal, and the Response was missing key pieces of information. The proposal was non-responsive to parts of the RFI. The Review Committee has serious concerns about whether this Respondent could successfully complete the buildout necessary to open a dispensary. Furthermore, the Respondent has no experience operating an Adult Use Marijuana Retail Establishment. The Respondent lacked adequate and/or no direct experience in the industry of Adult Use Marijuana Retail Establishment dispensaries. The Review Committee is NOT recommending Broadway Cannabis.

## **Appendix**

### **Review Committee Bios**

**Town Manager Scott C. Crabtree, Esq.**

Scott C. Crabtree, Esquire, has had the distinct honor of serving as Saugus' Town Manager for more than a decade. In this position, he works as the Chief Executive Officer for the Town, overseeing local administrative affairs, implementing policies and procedures, and managing day-to-day government operations.

Prior to his position as Town Manager, Crabtree was elected twice to the Saugus Board of Selectmen and also had the honor of serving as Chairman. He also served the public as a Saugus Police Officer for more than a decade and as an executive board member for the Saugus Police Patrolman's Union. As an executive, he settled labor disputes and arbitrations, as well as negotiated contract settlements with the Town Manager's Office.

Crabtree is also a Certified Public Purchasing Officer in the Commonwealth of Massachusetts. A graduate of Saugus High School, Crabtree earned a Bachelor of Science in Management (Concentration in Accounting) from Boston University. He later earned a master's degree in criminal justice administration from Boston University, and a Juris Doctor degree from the New England School of Law. After completing law school, he clerked for a Superior Court Judge, worked as an accountant for a Boston CPA firm, and then launched his own law practice in Saugus. Crabtree has also attended the Massachusetts Municipal Association - Suffolk University Local Government Leadership Program.

**Police Chief Michael Ricciardelli**

Lifelong Saugus Resident Michael Ricciardelli is honored to serve as the Chief of Police for the Town of Saugus. He has been with the Saugus Police Department for nearly 30 years – joining the Department as an officer in 1995, becoming a sergeant in 2010, a lieutenant in 2012, and chief in 2020. Before joining the Saugus Police Department, he worked as a corrections officer for the Essex County Sheriff's Department.

A graduate of Saugus High School, Ricciardelli earned a Bachelor of Science in Criminal Justice from Salem State, and a master's degree in Criminal Justice from Western New England College. He is also a Trilogy Graduate, FBI-LEEDA Executive Leadership 2017

**Fire Chief Michael Newbury**

Michael Newbury is honored to serve as Fire Chief for the Town of Saugus. He began working for the Town more than three decades ago as a custodian for the local school system. He has been with the Saugus Fire Department for more than 25 years, serving in fire prevention, executive officer, first ever deputy chief and now chief. Through his tenure he has been involved with nearly every major departmental decision and his experience in fire, building, and health codes makes him an expert in the field. In addition, Newbury teaches fire prevention and construction at the college level and serves on the Board of Fire Prevention Regulations. He earned an Associate's degree from North Shore Community College, his Bachelor's degree from Salem State and Master's degree from Anna Maria College.

**Director of Public Health John R. Fralick, III**

John Fralick is the Director of Public Health for the Town of Saugus, a title he's held since July 2020. Fralick started his career in 2008 and has more than 15 years of experience in the field of public health. He holds a Bachelor of Science degree in Health from Bridgewater State University, and is a nationally-certified environmental health specialist and sanitarian with the National Environmental Health Association (NEHA). A leader in his field, Fralick has served three communities during two separate pandemics (H1N1, '09 and COVID-19, '20), and has also worked as a public health consultant and inspector for several other Massachusetts communities. He currently resides in Woburn with his wife and two children.

**Building Commissioner Michael LaVecchia**

Michael LaVecchia is the Building Commissioner for the Town of Saugus, where he oversees building permits, inspection activities, and zoning reviews. In addition, he handles the day-to-day management functions in the department and a team of five inspectors, who are responsible for inspecting construction, renovation work and ensuring codes and standards are met.

LaVecchia began his career 27 years ago in the design field. Along the way, he helped implement the use of Computer Aided Design programs in many design firms in Massachusetts as computers began making their way into these fields. He is a certified Home Energy Rating System rater, has taught prep classes for both Construction Supervisor License and Local Building Inspector exams and provides code consulting. In 2015, LaVecchia became a local building inspector and served several municipalities. He was later hired by the Town of Saugus and was promoted to Inspector of Buildings / Building Commissioner. He holds a B.S. /B.A Degree, and a diploma in AutoCAD for Architectural Technology, as well as several other certifications.

**Vice Chair of Saugus Planning Board Jeanette Meredith**

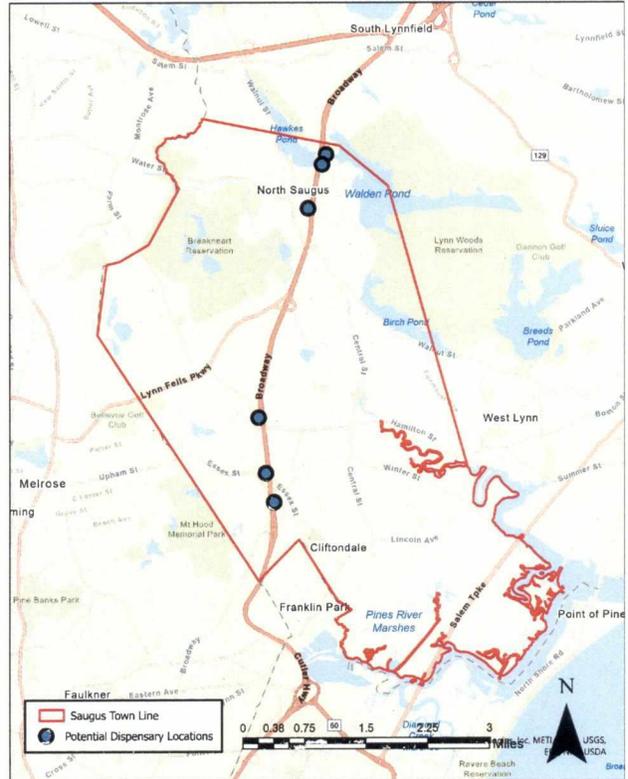
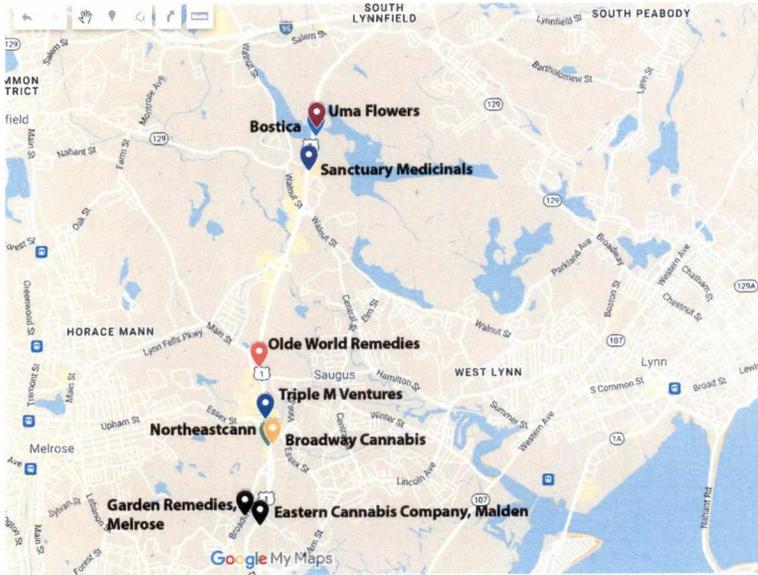
Jeanette Meredith, a lifelong Saugus resident is honored to serve as an Administrative Aide to the Town Manager. She has worked in several different departments for the Town of Saugus during her five years, including the DPW and The Planning and Development Office. Meredith has served on several Boards and Committees over the last twenty-seven years. This includes the Saugus School Committee for six years (serving as Chairwomen for four years), the Saugus United Against Substance Abuse, and St. Vincent DePaul Society. She is the co-founder of the Saugus Anti-drug Coalition, and currently serves as Vice Chair of the Saugus Planning Board and Chair of the School Building Committee.

**Procurement Director Michele Wendell**

Michele Wendell is honored to serve as the Procurement Director for the Town of Saugus. In this role, she is responsible for all the Purchasing Department management activities related to the procurement of goods, services, and construction bidding. This includes the buying and acquiring of supplies and services, leasing, and renting of equipment for all Town departments. Prior to becoming the Procurement Director in 2022, she worked as the administrative assistant to the fire chief for the Town of Saugus.

## Map

The below maps showcase the proposed locations for Respondent dispensaries at: 24 Broadway, 44 Broadway, 181 Broadway, 1268 Broadway, 1393 Broadway, 1529 Broadway, and 173 Main St.



**Proposed Location Photographs**



1268 Broadway (Broadway Cannabis)



1529 Broadway (Northeastcann)



173 Main Street (Olde World Remedies)



44 Broadway (Bostica)



181 Broadway (Sanctuary Medicinals)



24 Broadway (Uma Flowers)



1393 Broadway (Triple M Ventures)

## Review Committee Signatures

*The Town Marijuana Establishment Review Committee hereby submits its Adult Use Marijuana Establishment recommendations to the Town Manager.*

Scott C. Crabtree

Name (Please Print)

Scott C. Crabtree

Signature

MICHAEL LAVECCHIA

Name (Please Print)

Michael Lavecchia

Signature

John Fralich

Name (Please Print)

John Fralich

Signature

Michael Ricciardelli

Name (Please Print)

Michael Ricciardelli

Signature

Michael Newberry

Name (Please Print)

Michael Newberry

Signature

Michele Wendell

Name (Please Print)

Michele Wendell

Signature

Jeanette Meredith

Name (Please Print)

Jeanette Meredith

Signature